

Access to Behavioral Health Care in Michigan

Results for the Privately-Insured Population | July 2019

Summary of Key Findings

- ▲ Hundreds of thousands of privately-insured Michiganders experience mental illness, but only about two-thirds receive treatment. Of the 890,000 privately-insured Michiganders with a mental illness, 66% receive treatment, leaving 305,000 people with unmet need.
- ▲ The majority of privately-insured Michiganders with a substance use disorder go untreated. Of 372,000 privately-insured Michiganders with a substance use disorder, only 13% received treatment, leaving 324,000 people untreated.
- Anxiety disorders and depressive episode are the most common mental health conditions in Michigan, and those most likely to go untreated.
- Alcohol use disorder is the primary substance use disorder in Michigan. Both alcohol use disorder and cannabis use disorder have very high unmet needs, with more than 80% of those with these conditions going untreated.
- Barriers to behavioral health care access include shortages of providers, costs of care, and reluctance to seek care.
- Behavioral health provider capacity is low in the northern half of the lower peninsula and parts of the upper peninsula; seven counties in these areas have neither a psychiatrist nor a psychologist and no substance use disorder treatment facility.
- ▲ Geographic variations in access to care are evident. If all Michigan could achieve the rates of care seen in best access areas of the state, another 136,000 people with a mental illness and 45,000 people with a substance use disorder would receive care.
- ▲ Through research and expert input, we identify 15 strategies to improve access to behavioral health care in Michigan, with emphasis on:
 - 1) Increasing retention of behavioral health providers in Michigan;
 - Removing restrictions on scope of practice to fully leverage all members of the health care team;
 - Promoting effective use of trained lay providers such as Peer Support Specialists and Recovery Coaches;
 - Using telemedicine to extend the reach of the behavioral health workforce;
 - 5) Expanding school-based behavioral health care; and
 - 6) Integrating primary care and behavioral health care delivery.

The Michigan Health Endowment Fund contracted with Altarum to study access to behavioral health care in Michigan. This document presents study findings for the privately-insured population. Please see our companion briefs for summaries of findings for the Medicare population, the Medicaid population, and the total Michigan population. Study methods are documented in more detail in the accompanying full-length final report.

MICHIGAN HEALTH ENDOWMENT FUND

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Background & Approach

This study provides a comprehensive assessment of access to mental health and substance use disorder (SUD) treatment in Michigan. It identifies current challenges and provides a baseline against which progress can be tracked.

Behavioral health care in this study includes services to treat mild to moderate mental illness, serious mental illness, SUD, and co-occurring mental health and SUD conditions. Intellectual or developmental disabilities are outside the scope of the study.

The analysis considers behavioral health care provided in outpatient, intensive outpatient, and residential care settings. We do not focus on inpatient psychiatric care, chronic pain treatment, and medication assisted treatment, as these types of treatment are examined in detail in other studies.

We quantify gaps in access to care by comparing the underlying need for behavioral health services to the care currently being received, as identified in 2016 administrative claims data. We use the IBM *MarketScan Research Database* for commercial claims to identify the share of the privately-insured population in Michigan who are currently receiving behavioral health services.

We estimate the underlying need for care by applying rates of mental illness and SUD by age, sex, and insurance type, with Michigan-specific adjustments, to the Michigan privately-insured population counts. Prevalence rates are from the National Survey on Drug Use and Health and the National Survey on Children's Health. Michigan population data by age, sex, insurance status, and location are from the Census Bureau's American Community Survey.

Our measure of access quantifies the share of those with Our measure of access quantifies the share of those with a behavioral health condition who receive any behavioral health care, compared to the share that remain untreated. It represents a minimum standard for access and does not indicate whether the appropriate type and volume of care was provided.

To inform our technical approach, we conducted a review of the literature on behavioral health prevalence, treatment, and access. We convened a Stakeholder Advisory Board representing health experts, payers, providers, and policy makers in Michigan, who reviewed our approach and findings throughout the duration of the study.

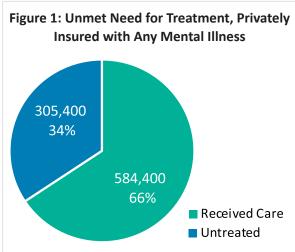
Overall Access to Care

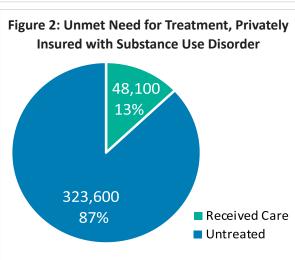
Many privately insured individuals in Michigan are not receiving treatment for their behavioral health condition.

Of the 5.6 million Michiganders with private health insurance, we estimate 890,000 experience any mental illness (AMI). We find that, despite having coverage, one-third (34%) of those with AMI, more than 305,000 people, are not receiving care (Figure 1).

For SUD, the unmet need is even larger. Of the 372,000 privately insured experiencing SUD, 87% of them, nearly 324,000 people, are not receiving care (Figure 2). As we discuss later in this brief, among other barriers, a sizable share of those untreated for SUD may be unwilling or unready to seek care.

Nationally, Michigan ranks in the middle to upper third of U.S. states on composite measures of behavioral health access. For example, Mental Health America ranked Michigan 15th and 18th in recent years on access to mental health care.¹





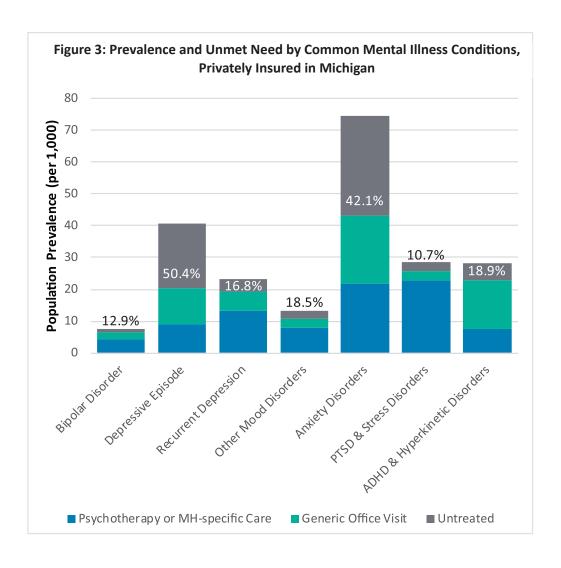


Results by Condition

Common Mental Health Conditions

In Michigan, across all individuals with private insurance, the unmet need is greatest for more prevalent mild to moderate mental health conditions. Figure 3 shows the variation in estimated prevalence and unmet need for some of the most common conditions. The conditions with the largest shares going untreated are *anxiety disorders* (42%) and *depressive episode* (50%). More serious conditions such as *bipolar disorder, recurrent depression*, and *post-traumatic and other stress disorders* are less prevalent in the population and are treated at higher rates.

For those treated, Figure 3 also distinguishes between members who received at least one psychotherapy visit or specific mental health treatment (shown in blue) versus those who received a general office visit with the primary purpose of treating a mental health condition (shown in green). Michiganders with *anxiety disorder*, single *depressive episode*, and *attention-deficit and hyperactivity disorders* are much more likely to receive care under a general office visit, rather than a more specific mental health or psychotherapy code.

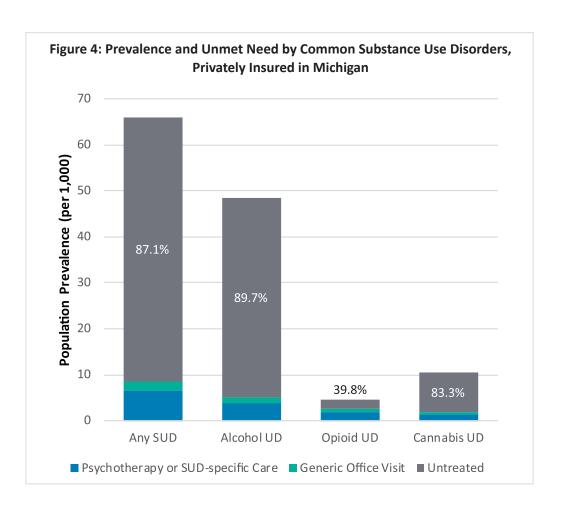




Common Substance Use Disorders

Figure 4 shows a similar comparison for the three most common SUDs in the privately-insured population. The share untreated for alcohol use disorder and cannabis use disorder are greater than the share untreated for opioid use disorder treatment. The severity of opioid use disorder may be causing individuals to seek treatment at a greater rate, similar to the results seen in the mental illness conditions, where more serious conditions were associated with higher rates of treatment.

Compared to mental health conditions, those who received care for SUD were much less likely to have received care under a generic office visit procedure code. The majority of the privately insured with an SUD received a service specific to SUD treatment or a psychotherapy visit.





Variation by Age & Sex

Mental Illness

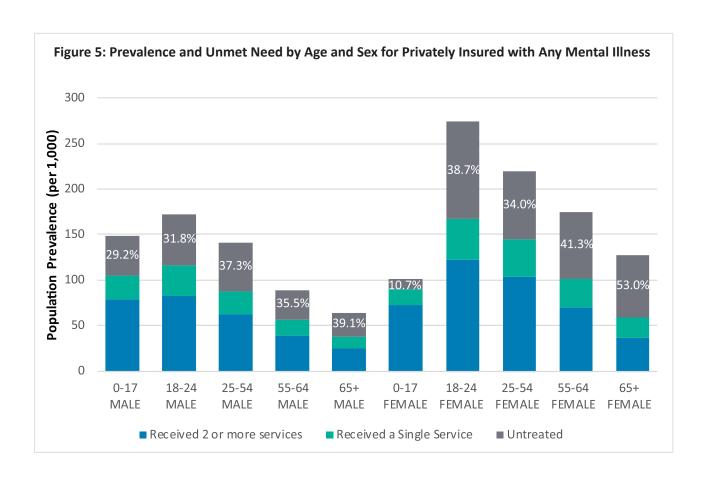
Male children have nearly three times the rate of any mental illness (including attention deficit disorder) as female children. For every other age group, females have significantly higher rates of any mental illness than males.

Unmet needs are similar across age/sex categories, generally ranging from 30% to 40% untreated. For example, 38.7% of females aged 18 to 24 with any mental illness are untreated while 31.2% of males in this age group are untreated (Figure 5).

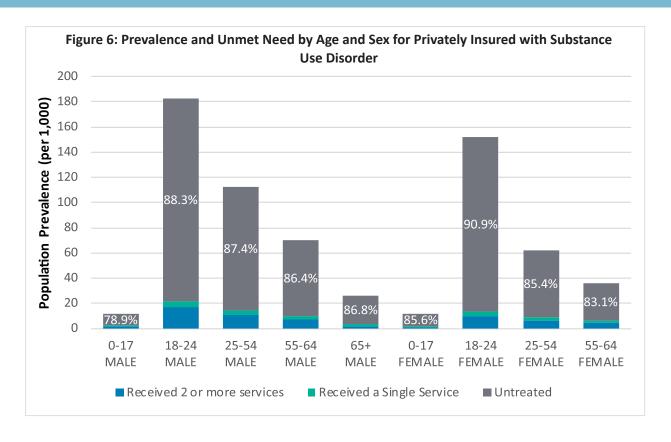
Substance Use Disorders

For SUDs in the privately insured population, prevalence is highest among males aged 18 through 24, followed by females aged 18 through 24, and then males 25 through 54.

Unmet needs for all age groups are much higher for SUD than for mental illness. At any age, most individuals with a SUD do not receive care. The percent of individuals not receiving SUD care is in the range of 80% to 90% for most age/sex categories (Figure 6).







Geographic Variation

Variation by Region

Access to mental health and SUD treatment services varies by geographic area across the state of Michigan. Among the 10 Michigan Prosperity Regions, the percentage of individuals with any mental illness not receiving care ranges from 27.6% in Region 9 (Southeast Michigan) to 44.9% in Region 5 (Central Michigan) (Figure 7). While large numbers of the privately insured not receiving mental health services are found in the more populated regions of the state (Region 4 and Region 10), relative access gaps are greater in the more rural parts of the state.

Gaps in access to SUD care also vary across the state, and while the unmet need for SUD care is greater, the variation between regions is somewhat narrower. The largest unmet need for SUD treatment services is again in Region 5, with 90.6% of privately-insured individuals with a SUD not receiving care. The smallest share of unmet need, again in Region 9, still shows 84.8% of individuals not receiving care.

Variation by Metropolitan Statistical Area

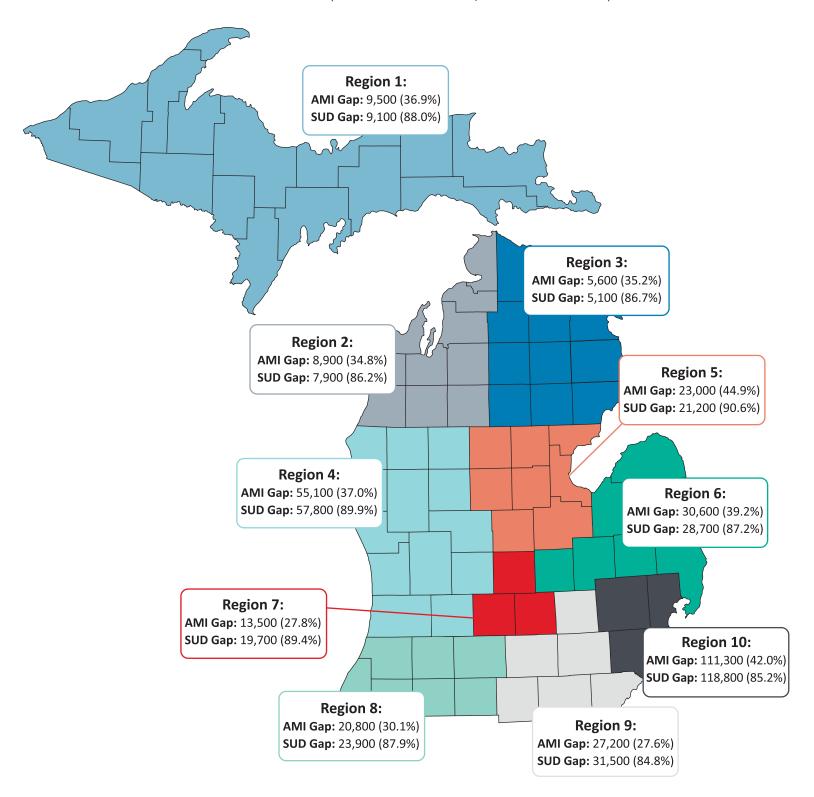
When analyzed by smaller sub-state geographic regions, Metropolitan Statistical Areas (MSAs), access to care for mental health services shows even greater variation. Some metropolitan areas like Ann Arbor and Monroe have less than 25% untreated, while the Saginaw MSA shows more than 50% untreated (Figure 8). The non-MSA areas of the state (rural areas outside of any city's metropolitan region) have access gaps near the state average, at 35.5% untreated. This is somewhat surprising as gaps in access in rural regions might have been expected to be near the top of the state's range.

Similar to the analyses of the privately-insured population for the Michigan Prosperity Regions, the gaps in access for mental health care services by MSA appear aligned with the gaps in access to care for SUD (shown in Figure 9). MSAs such as Bay City, Midland, and Saginaw all show greater unmet need for both mental health and SUD services. These findings suggest structural or systemic differences in particular regions in Michigan may be simultaneously responsible for gaps in access to both mental health and SUD care.

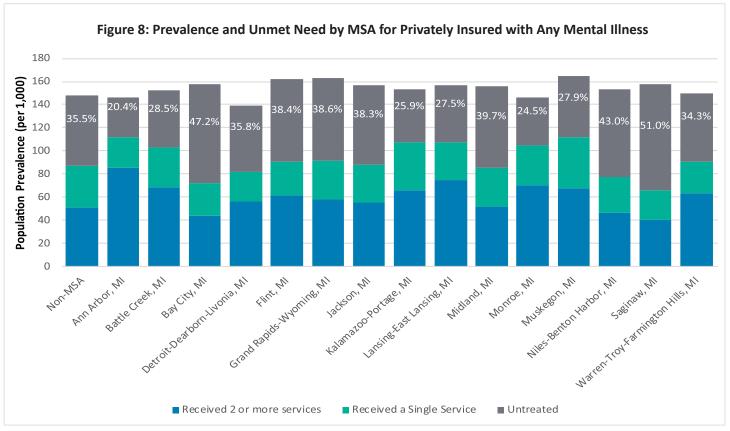


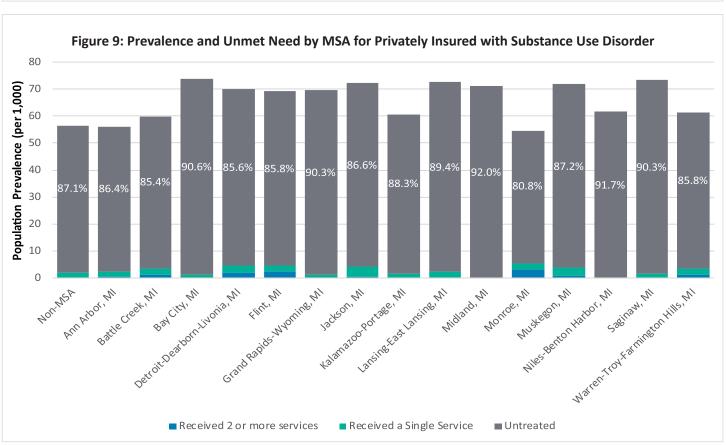
Figure 7: Unmet Need by Michigan Prosperity Region, Privately Insured

Number of Untreated Individuals with AMI and SUD (Percent of those with AMI/SUD who are untreated)











Variation by Plan Type

In addition to analyzing the gaps in treatment for mental illness and SUD by the geographic location of the enrollee, we also compared the share untreated by plan type.

Under high-deductible plans, a larger share of individuals with a behavioral health condition did not receive treatment, compared to other plan types. These findings held for both any mental illness and SUD care (Figures 10 and 11). Individuals covered under stricter networked plans that do not cover out-of-network care, such as HMOs, are somewhat less likely to be treated for their behavioral health condition than those in PPO plans.

Our findings by plan characteristics follow expected patterns; however, the size of the estimated effects may be overstated because prevalence data are not available separately by plan type. If, for example, people enrolled in high deductible plans have lower rates of mental illness or SUDs, then the share estimated to be untreated will be too large.

Figure 10: Prevalence and Unmet Need for Any Mental Illness by Plan Type

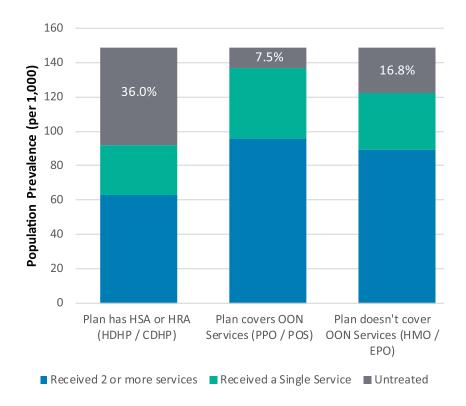
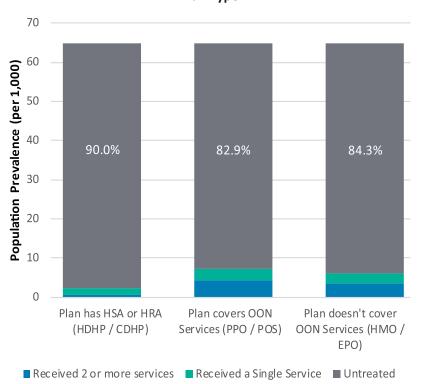


Figure 11: Prevalence and Unmet Need for Substance Use Disorder by Plan Type





Barriers to Access

Shortages of Behavioral Health Providers

Michigan, like most of the country, has a shortage of psychiatrists and other behavioral health providers. While there are pockets of low supply throughout the state, shortages are especially concentrated in the northern half of the lower peninsula.

There are 25 counties in Michigan with no psychiatrist (Figure 12, shaded orange and light blue). Ten of these counties (those in light blue) have neither a psychiatrist nor a psychologist. With many of these counties adjoining, there are sizable geographic areas in the state with no MD or PhD behavioral health clinician.

Michigan also has a severe shortage of child and adolescent psychiatrists. A ratio of 47 child and adolescent psychiatrists per 100,000 population is considered a mostly sufficient supply; Michigan has 11 per 100,000. There are no child psychiatrists in all of the upper peninsula and most of the northern half of the lower peninsula.

There are 292 mental health facilities in Michigan, a density similar to the U.S. average of one for every 34,000 people.

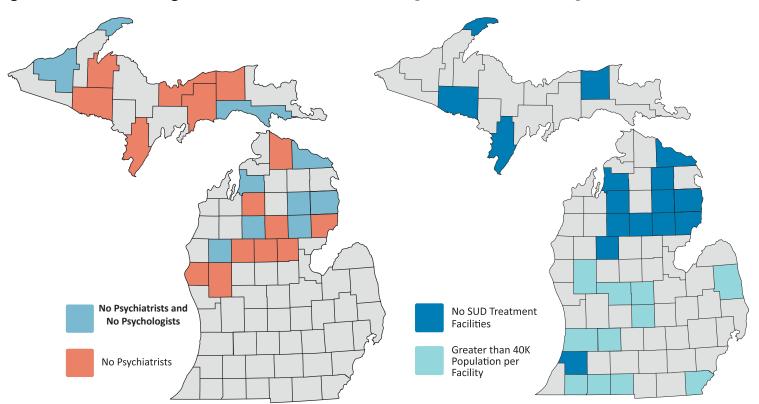
Mental health facilities offering residential services are in shorter supply; with 17 such facilities, there are 590,000 people per facility in Michigan compared to the U.S. average of 240,000 people per residential facility.

There are 430 SUD treatment facilities in Michigan, about one for every 23,000 people, a slightly greater supply than the U.S. average of one for every 25,000 people. SUD facilities offering detox services are less prevalent, with 78 facilities, about one for every 128,000 people, compared to the U.S. average of one for every 122,000 people.

While the total number of facilities relative to the population in Michigan is consistent with the national average, there is considerable geographic variation within the state. There are 16 counties in Michigan with no SUD treatment facility (Figure 13, shaded dark blue) and an additional 11 counties (shaded light agua) with high population to facility ratios. Overall, seven counties in Michigan have no psychiatrist, no psychologist, and no SUD treatment facility: Missaukee, Ogemaw, Oscoda, Alcona, Antrim, Presque Isle, and Keweenaw.

Figure 12: Counties Lacking Behavioral Health Clinicians

Figure 13: Counties Lacking SUD Treatment Facilities



Source: Altarum analysis of National Plan and Provider Enumeration System data, accessed December 2018

Source: SAMHSA Behavioral Health Treatment Facility Locator, https://findtreatment.samhsa.gov/locator, which uses data from the National Survey of Substance Abuse Treatment Services and the National Mental Health Services Survey



Broadening the definition of behavioral health provider to include psychiatrists, psychologists, licensed clinical social workers, counselors, marriage and family therapists, and advanced practice nurses specializing in mental health care, the supply of providers per capita in Michigan is better than the national average but varies considerably across the state. Overall, Michigan has a population-to-provider ratio of 450:1 compared to the national average of 529:1. Figure 14 shows Michigan counties by quartile for per capita supply; the darker the shading, the more people per provider, and thus the sparser the supply.

There are three times the number of people per provider in the low supply counties compared to the counties with the most plentiful provider supply. Areas in the central and northern section of the lower peninsula tend to have the lowest supply of behavioral health providers per capita. These are also counties that tend to have a relatively greater share of the privately-insured population going untreated. Conversely, counties in the more populated areas of the state, such as southeast Michigan, have the greatest supply of providers and tend to have relatively lower shares untreated.

Greater than 1,000 population per BH Provider Between 600 & 1,000 population per BH Provider Between 350 & 600 population per BH provider Fewer than 350 population per BH Provider Sources: National Plan and Provider Enumeration System accessed December 2018, and U.S. Census Bureau 2016 population estimates

Figure 14: Population per Behavioral Health Provider by County in Michigan



Affordability Concerns

Even for those with insurance, there are financial barriers to access. This study finds large shares of those with behavioral health conditions who have health insurance still do not receive treatment for their conditions. For those covered under high deductible plans, the out-of-pocket costs may be prohibitive. Further, psychiatrists are more likely than any other specialty to opt out of participation in public and private insurance networks, and many do not take insurance at all, greatly increasing patient exposure to costs.² In Michigan, outpatient behavioral health care was four to six times more likely to be out-of-network than medical/surgical care.³

Survey data confirm that cost is a strong barrier to access. In the 2016 National Survey on Drug Use and Health (NSDUH), the privately-insured population reported "couldn't afford

costs," and "not enough insurance coverage" as among the top reasons for not receiving treatment for mental illness (Figure 15). The same question was asked of those with any insurance type about SUD treatment and similar shares cited cost and insurance coverage as barriers.

Public Awareness and Perceptions

The NSDUH survey data also show that lack of information and discomfort with stigma are barriers to receiving treatment for behavioral health conditions. Respondents reported "didn't know where to go," and "thought could handle" as top reasons for not receiving care. Less often cited, but still among the top reasons were "concerned about neighbors' opinion" and "didn't want others to find out."

Figure 15: Self-Reported Reasons for Not Receiving Behavioral Health Treatment

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TOP REASONS FOR NOT RECEIVING TREATMENT	% Citing Each Reason, AMI Care	% Citing Each Reason, SUD Care
Thought Could Handle/Not Ready to Get Treatment	33%	38%
Couldn't Afford Costs	33%	27%
Didn't Know Where to Go	20%	19%
Not Enough Insurance Coverage	16%	12%
Didn't Have Time	25%	5%
Concerned About Neighbors' Opinion	11%	14%
Didn't Want Others to Find Out	8%	4%

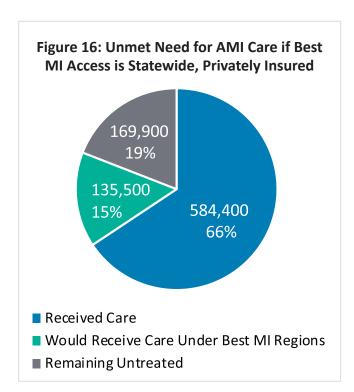
Source: 2016 National Survey on Drug Use and Health. Respondents could select multiple answers. For AMI care, respondents are those covered under private insurance. For SUD care, payer-type specific results were not available.

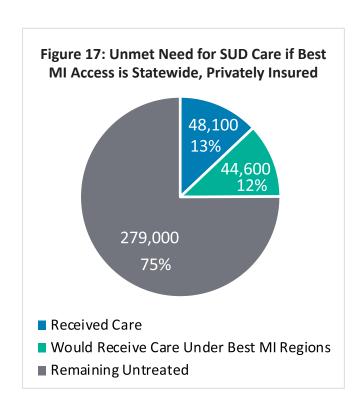


Initial Access Targets

A significant portion of Michiganders with a behavioral health condition are not receiving treatment for a variety of reasons that include provider availability and financial concerns along with cultural attitudes that lead to reluctance to seek care. Shifting our capacity and our culture to fully meet the state's behavioral health needs is likely to be a long-term process. A more feasible near-term goal might be to strive to achieve the state's best levels of access in all parts of Michigan. We define "best access" as having the smallest share currently untreated.

We estimate that all areas of the state achieved the current best access for privately insured in Michigan, computed as the average of the top quintile of Metropolitan Statistical Areas, an additional 135,500 privately insured individuals would receive mental health services each year, and an additional 44,600 would receive treatment for SUDs. Achieving this goal would increase the share of privately insured individuals receiving mental health care from 66% to 81%. The share of privately insured receiving treatment for SUDs would nearly double, from 13% to one-quarter of beneficiaries. Figures 16 and 17 display counts and shares of the privately insured treated for AMI and SUD and the additional counts and shares that would be treated if the best access seen in Michigan was seen statewide.







Strategies to Improve Access

Based on our review of the literature, action plans from other states, and input from Michigan health care stakeholders and thought leaders, we identified 15 strategies to improve access to behavioral health care in Michigan. For discussion, we group the strategies into three broad domains based on primary barrier: increasing the effective supply of providers, improving patient affordability, or increasing willingness to seek treatment.

As shown in Figure 18, many of the strategies have the potential to address more than one barrier to access. For example, the use of telemedicine, while primarily implemented to increase the availability of behavioral health providers in underserved areas, can improve affordability by increasing access to in-network providers and increase willingness to seek care by reducing travel requirements and fear of stigma associated with receiving care at a behavioral health facility.

Of the 15 strategies, our top six recommendations, building on current initiatives in Michigan and having the potential to reduce multiple barriers to care, are:

- Increase retention of behavioral health providers in Michigan [Strategy 4];
- Expand provider scopes of practice to top of training [Strategy 6];
- Promote effective use of trained lay providers [Strategy 7];
- ▲ Advance the use of telemedicine [Strategy 8];
- Expand school-based behavioral health care [Strategy 9]; and
- ▲ Integrate primary care and behavioral health care delivery.

Given the importance of cost as a barrier to seeking treatment, we also encourage exploration of benefit design changes that reduce the patient cost burden for behavioral health care, recognizing that this may increase health care spending.

Figure 18: Strategies to Improve Access to Behavioral Health Care in Michigan, with Barriers Affected

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	STRATEGIES	Provider	Patient	Willingness
	STRATEGIES		Affordability	to Seek Care
1	Expand programs to train behavioral health clinicians	~		
2	Expand programs to train behavioral health non-clinician providers	~		
3	Recruit and support applicants for workforce training from underserved areas	~		~
4	Increase retention of behavioral health providers in Michigan	~		
5	Train more providers in needed behavioral health competencies	~		
6	Expand provider scopes of practice to top of training	~	>	
7	Promote effective use of trained lay providers	~	>	~
8	Advance the use of telemedicine		>	~
9	Expand school-based behavioral health care	~	>	~
10	Integrate primary care and behavioral health care delivery	✓	~	~
11	Maintain and enforce recent gains in coverage and parity		~	
12	Encourage coverage design that reduces patient cost burden for BH		~	
13	Increase public awareness of resources and paths to care			~
14	Improve access to non-emergency medical transportation			~
15	Support patient self-care and technology-assisted care		~	~
		·	·	



Strategies for Increasing the Effective Supply of Providers

Strategies to address provider shortages can focus on increasing numbers of behavioral health providers, better aligning provider location with need, or maximizing the productivity and effectiveness of the existing workforce through practice change or technology. Michigan would need 167 additional psychiatrists practicing in underserved geographic areas to alleviate federal government-designated mental health professional shortage areas.⁴

- 1. Expand the number or size of programs to train behavioral health clinicians in Michigan, including graduate medical education (GME) residencies in psychiatry and psychiatric specialty training for nurse practitioners and physician assistants. Michigan has more than the average number of medical school slots per capita (52 per 100,000) and double the number of GME slots per capita (57 per 100,000) compared to other states, but there is an opportunity for more GME slots to shift to or be created for psychiatry and psychiatric subspecialties.⁵
- 2. Expand the number or size of programs to train non-clinician mental health or addiction health professionals in Michigan such as licensed professional counselors or licensed certified social workers.
- 3. Recruit applicants to behavioral health provider training from rural or underserved areas of the state. Example approaches include:
 - To maximize the access gains from new training programs, create initiatives to recruit program candidates from rural or underserved communities who are more likely to return to practice in these areas;
 - 3b. Expose children from underserved communities or populations to health careers through school-based or other programs;
 - 3c. Offer scholarships or loan repayment to encourage and support members of underserved communities to pursue training in behavioral health.
- 4. Increase the retention of behavioral health providers in Michigan. For physicians, current data on retention show that of those who receive undergraduate medical education (UME) in Michigan, 44% stay in the state, higher than the national average of 40%. Of those who receive GME, 45% stay in Michigan, about average. Of those who receive both UME and GME in Michigan, two-thirds stay to practice, but this is a bit below the national average of 69%.⁶ A variety of incentives may be available to retain physicians and other behavioral health providers, for example:
 - 4a. Examine the process for receiving and maintaining licensure or certification in the behavioral health professions and reduce the burden as needed and appropriate;
 - Compare Medicaid payment policies or other financial incentives in Michigan with other states, particularly Midwestern states that currently attract 11% of the physicians receiving GME training in Michigan. Consider adjustments needed to make Michigan more competitive;
 - 4c. Continue to fully participate in Conrad 30 J-1 Visa Waiver program sponsoring the maximum 30 international medical school graduates and prioritizing primary care and psychiatry;
 - Maintain and expand loan repayment programs rewarding commitments to practice in Michigan, especially in 4d. underserved areas. Leverage federal dollars through HRSA programs and continue or expand local programs such as the Michigan Health Council's Michigan Loan Reimbursement and Employment Solution (MiLES);
 - 4e. Create new provider retention programs informed by provider surveys or evidence-based strategies used in other states.
- 5. Expand existing provider training in needed behavioral health competencies; for example, work to increase the number of physicians in Michigan qualified to provide medication assisted treatment.
- 6. Remove restrictions on scope of practice that limit the ability of non-physician providers to practice to the full extent of their training and professional certification.



- 7. Promote effective use of trained lay providers such as Community Health Workers, Peer Support Specialists, or Recovery Coaches. Develop and implement certification to support reimbursement of peer support services. This strategy can also strengthen the cultural competency of care provided.
- 8. Extend the reach of the existing provider supply and support patient convenience through telemedicine, using approaches such as the following:
 - Support the use of telepsychiatry between patients and providers by aligning payment policies, especially for underserved areas:
 - Close gaps in broadband and technology capacity to support telemedicine throughout the state, including rural 8b. areas;
 - Sustain and grow teleconsultation programs that expand the reach of scarce psychiatrist resources through 8c. payment policies that reimburse for these consultations beyond grant funding. For example, develop a business model to sustain the MC3 program (https://mc3.depressioncenter.org/) connecting Michigan primary care providers to behavioral health specialists.
- 9. Expand use of school-based mental health providers. Michigan has historically had one of the highest ratios of students per school psychologist in the country. Recent state funding (Section 31N School Mental Health and Support Services Grant Opportunity) begins to address this by making \$31M available to expand school-based behavioral health, with the ability to bill Medicaid after two years. School-based health centers have a strong evidence base for improving access and health outcomes.⁷ For mental health or SUD conditions, the ability to diagnose and treat problems early can prevent more serious illness and the associated negative life impacts.
- 10. Integrate delivery of behavioral health care and primary care. Integration promotes treatment of the whole person as well as increasing access to behavioral health care. This is an active area of innovation across the state. A recent Community Mental Health Association of Michigan report found 663 healthcare integration efforts of various types underway in Michigan.8 Several opportunities for further integration of services exist, for example:
 - 10a. Promote additional training of primary care providers for early detection and screening and ongoing follow up;
 - 10b. Co-locate primary care and behavioral health providers;
 - 10c. Implement integrated care models including the Collaborative Care Model, which has a strong evidence base of positive outcomes.

Strategies for Addressing Affordability

Even for those with health care coverage, cost concerns are the most common reason cited for not receiving care. Our analysis of the privately insured shows that a greater share of Michiganders in high-deductible plans do not receive treatment. Beyond the financial barriers that higher deductibles and copayments can create for all health care, psychiatrists and other behavioral health clinicians are less likely to participate in public insurance programs or private insurance networks than other specialties, so patients more often face tradeoffs between location and timeliness of care and paying out-of-pocket. In addition to increasing the available supply of providers, actions to lower the patient cost burden of behavioral health care will be needed to fully close the treatment gap.

- 11. Maintain and fully enforce existing provisions for financial coverage of behavioral health. For example:
 - 11a. Continue operation and funding of the Healthy Michigan program;
 - 11b. Support the requirement for coverage to include essential benefits;
 - 11c. Support and enforce full implementation of the mental health parity law.
- 12. Encourage insurance plan design that lowers the patient cost burden of behavioral health care, including policies around deductibles and non-participating or out-of-network providers. It is important to address patient costs as this is a major reason individuals forgo care. However, lowering patient costs to improve financial access will likely increase health care spending, potentially impacting premiums, capitated payments, or margins.



Strategies for Increasing Willingness to Seek Treatment

Public awareness or education programs are one approach to increasing the public's understanding of when and where to receive services and reducing perceptions of stigma associated with having a mental illness or SUD. Another approach is to explore ways to increase the convenience to patients of connecting with care. Finally, we note that integration with primary care, use of telemedicine, and school-based care, each listed under strategies to leverage the provider supply, also have the potential to increase convenience and comfort with receiving behavioral health care.

- 13. Increase public awareness of what types of local behavioral health resources are available and how to seek care.
- 14. Improve access to non-emergency medical transportation (NEMT) in Michigan.
- 15. Support increased patient self-care and technology-assisted self-monitoring and treatment, which is easy and private for patients to access and leverages scarce provider resources. For example:
 - 15a. Promote appropriate use of Internet-Based Cognitive Behavioral Therapy, which evidence shows to be effective in advancing patient outcomes, especially when combined with positive reinforcement and connection with a provider;
 - **15b.** Examine or create mobile apps or computer or internet-based programs to support patient education, practice, or monitoring.

Michigan policy and provider programs can implement each of the 15 strategies for improving access to varying degrees and using various approaches. We can, however, characterize each strategy broadly in terms of likely impact and resource intensity, informed by previous implementations and estimates made for specific programs in other states. Figure 19 displays such a characterization. The six strategies we emphasize combine medium to high impact with medium to low cost.

Figure 19: Matrix of Strategies Arranged by Degree of Impact and Additional Cost

ightarrow Impact on Access $ ightarrow$						
		Low	Medium	High		
Cost ↓ ↓	High		[2] Expand programs training non- clinician providers [3] Recruit from underserved areas	[1] Expand programs training behavioral health clinicians		
			and support provider training [12] Design insurance coverage to reduce patient cost burden for BH			
Additional Cost		[11] Maintain and enforce current coverage and parity	[4] Apply incentives to increase workforce retention in Michigan	[7] Promote use of trained lay providers		
Adc	Medium	[14] Improve access to NEMT	[8] Advance use of telemedicine	[9] Expand school-based care		
† †				[10] Integrate behavioral health and primary care delivery		
		[5] Expand provider training in particular needed competencies	[6] Expand scopes of practice to match full scope of training			
	Low	[13] Increase public awareness of resources and paths to care				
		[15] Support patient self care				



Endnotes

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- 3 Milliman Research Report, "Addiction and mental health vs. physical health: Analyzing disparities in network use and provider reimbursement rates," December 2017.
- 4 Henry J. Kaiser Family Foundation, Mental Health Care Health Professional Shortage Areas as of December 31, 2017. Accessed at https://www.kff.org/ other/state-indicator/mental-health-care-health-professional-shortage-areas-hpsas/?currentTimeframe=0&sortModel=%7B%22colld%22:%22Location%22, %22sort%22:%22asc%22%7D
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- 6 Ibid.
- 7 Knopf JA, Finnie RKC, Peng Y, Hahn RA, Truman BI, Vernon-Smiley M, Johnson VC, Johnson RL, Fielding JE, Muntaner C, Hunt PC, Jones CP, Fullilove MT, Community Preventive Services Task Force. School-based health centers to advance health equity: a Community Guide systematic review. American Journal of Preventive Medicine 2016;51(1):114-26.
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Acronyms

ADHD Attention-Deficit Hyperactivity Disorder

AMI Any Mental Illness FFS Fee-for-Service

Graduate Medical Education GME

IHS Indian Health Service MHS Military Health Service

MI Michigan

MSA Metropolitan Statistical Area

NEMT Non-Emergency Medical Transportation **NSDUH** National Survey on Drug Use and Health

PTSD Post-Traumatic Stress Disorder

Substance Abuse and Mental Health Services Administration SAMHSA

SUD Substance Use Disorder

UME Undergraduate Medical Education

VA Veterans Administration