

PACE Policy, Expansion, Research, and Innovation: The Call to Action

Speaker Biographies

Gretchen Alkema

Gretchen E. Alkema is Vice President of Policy and Communications at The SCAN Foundation. In this role, Gretchen oversees the Foundation's communications and policy strategy development and execution, championing a world where all people—regardless of age, life circumstance, or ability—live well in the place they call home. Prior, Gretchen served in the office of Senator Blanche Lincoln (D-AR) as a Heinz/Health and Aging Policy Fellow where she advised on aging, health, mental health, and long-term care policy. She also worked in a variety of community-based care settings in both the public and private sectors.

Gretchen holds a PhD from the University of Southern California (Gerontology) and completed post-doctoral training at the VA Greater Los Angeles. She earned a master's degree in Social Work from the University of Michigan, and bachelor's degree from the University of Colorado.

Kyle Allen

Dr. Kyle Allen is an award-winning physician executive with a strong history of integrating academic, clinical and research expertise to improve geriatric practice at the local, state and national level - as Chief of Geriatric Medicine, Medical Director of Institute for Seniors and Post-Acute Care, Professor of Internal and Family Medicine and Vice President of Clinical Integration.

Dr. Allen is nationally recognized for his leadership in the development and implementation of innovative models of geriatric care spanning population health, community integration, interprofessional practice, chronic illness management, transitional care and patient safety. He has demonstrated ability to lead administrative efforts to replicate programs across institutions and care settings resulting in measurable improvements in patient outcomes and cost savings. His innovative programs have been recognized by US World and News Report, the Advisory Board, and the Commonwealth Fund. Invited consultant on Medicare policy.

Dr. Allen is an accomplished executive accountable for clinical programs with \$8 million in practice revenues, building medical practice of 40+ providers, quality improvement and care models delivering over \$1 million in savings annually and achieving nursing facility acute care transfer rate at 3% below state national averages and 7% below local competitors. Recently served as senior medical officer for CareSource a not-for-profit Medicare and Medicaid Managed Care health plan in Dayton Ohio with products in 5 states and over 1.5 million covered lives.

An invited consultant on Medicare policy, Dr. Allen also serves as the Policy Fellow for 2020-2021 with the Health and Aging Policy Fellowship. He has served on many Boards and National Committees and has had numerous faculty appointments.



Connie Benton Wolfe

Connie Benton Wolfe, President and CEO, Aging and In-Home Health Services and PACE of Northeast Indiana has been a thought leader in the field of aging for over twenty-five years holding positions both at the national and community levels. She is a passionate advocate and voice for the creation of community integrated healthcare models to better serve medically and socially complex patients. Benton Wolfe currently serves as President & CEO of Aging and In-Home Services (AIHS), an Area Agency on Aging serving northeast Indiana. She is also co-founder of Preferred Community Health Partners/GroundGame Health™, an innovative national single contracting entity for managed care organizations to leverage community-based organizations to address social determinants of health for their high-risk members. Benton Wolfe serves on the Board of Directors of the American Society on Aging and Board of the National Association of Area Agencies on Aging. She is a regular guest lecturer for the Center for Health Innovation and Implementation Science at Indiana University and is active with the Great Lakes Practice Transformation Network, a project sponsored by CMMI, representing community-based organizations committed to working with healthcare on integrated approaches to value-based care. Benton Wolfe is currently leading her agency's launch of a Program for All-Inclusive Care for the Elderly (PACE) and refining an evidence-informed intervention specifically for seriously ill patients within her own region. Her agency has spearheaded the development of a statewide Advance Care Planning Initiative in Indiana. Benton Wolfe's innovative leadership has been recognized with numerous national and statewide awards and presentations and was recently showcased in Business People Magazine (NE Indiana), Fort Wayne Magazine and GENERATIONS Field Guide to Managed Care, produced by the American Society on Aging.

Joseph Billingsley

Joseph Billingsley oversees the Home and Community-Based Services Program Policy and Operations Branch within the California Department of Health Care Services (DHCS). Joseph has been with DHCS for twenty years, and he and his team are responsible for eighteen different home and community-based programs that provide services to the State's most vulnerable populations, which include responsibility for California's PACE program. Joseph has worked directly with the PACE program since 2006 and has helped facilitate significant programmatic, organizational and enrollment growth in PACE in his 14 years working with PACE.

Senator Bob Casey

As the Chairman of the Senate Special Committee on Aging, Senator Casey has led Senate efforts to ensure that our Nation's seniors have the resources and support they need in their older age. Senator Casey's Supporting Grandparents Raising Grandchildren Act became law in July 2018 and created a federal advisory council charged with developing a one-stop-shop of information to help grandparents raising grandchildren and other kinship caregivers raising relative children address challenges that they may face.

Prior to coming to Washington, in his eight years as Pennsylvania Auditor General and two years as State Treasurer, Senator Casey compiled a record that focused on making government more accountable and responsive to the needs of Pennsylvanians. He has been a fiscal watchdog who made nursing homes safer, childcare more affordable, and government more accountable. To date, Senator Casey continues to utilize the lessons he learned growing up in Scranton to stand up and speak out for the hard-working families who are the heart and soul of our Nation.



He received his J.D. degree from The Catholic University of America Columbus School of Law.

Jennie Chin Hansen

Jennie Chin Hansen, a seasoned health care leader, currently serves on several health care and system boards related to care delivery transformation, quality, and safety, and chronic care innovation and technology for older adults and long-term care financing.

She is a consultant to the Hirsch Philanthropic Advisors working on a San Francisco initiative to support and develop safer and more appropriate care through Geriatric Emergency Departments (GEDs) that will pay particular focus to those who have cognitive challenges, including dementia.

During the fall of 2019 she was appointed as a Stakeholder to California's Department of Health and Human Services to develop the state's first ever MasterPlan for Aging (Engage@aging.ca.gov).

From 2010 until April 2015, she was CEO of the American Geriatrics Society where she led a group of nearly 6,000 health professionals devoted to improving the health, independence, and quality of life of all older people. She serves on the boards of the Institute for HealthCare Improvement, the SCAN Health Plan, and the SCAN Foundation. She is a committee member of National Committee for Quality Assurance where she reviews proposed national geriatrics quality measures.

In 2010, she completed her term as president of AARP, during the heat of health care reform of the Affordable Care Act, following six years on its national board of directors during which time the Medicare Part D Plan benefits were signed into law. Prior service includes nearly 25 years with On Lok, Inc., a nonprofit family of organizations providing integrated, globally-financed and comprehensive community-based services for frail older adults in San Francisco.

Daniel Cohen

Daniel Cohen is the Deputy Director of Integrated Care Policy at MassHealth, the Massachusetts Medicaid Program. In this role, Daniel oversees policy development and direction for MassHealth's three integrated care programs, One Care, a Medicaid-Medicaid Demonstration Plan, PACE, and Senior Care Options, a FIDE-SNP. Daniel is focused on growing the internal PACE team at MassHealth and engaging with our PACE Organizations to grow and expand the program. Daniel earned an MBA in Healthcare Administration from the Isenberg School of Management at the University of Massachusetts, Amherst.

Representative Debbie Dingell

Congresswoman Debbie Dingell represents the 12th District of Michigan in the U.S. House of Representatives. Before being elected to Congress, Debbie was the Chair of the Wayne State University (WSU) Board of Governors. An active civic and community leader, she is a recognized national advocate for women and children.

For more than 30 years Debbie served one of Michigan's largest employers, the General Motors (GM) Corporation, where she was President of the GM Foundation and a senior executive responsible for public affairs. In her commitment to job creation, Debbie led the effort to bring the 10,000 Small Businesses initiative, a \$20 million partnership designed to help create jobs and economic growth, to southeast Michigan. She is a past



chair of the Manufacturing Initiative at the American Automotive Policy Council.

With values instilled by her Catholic education, Debbie's activism took root in her passion for issues important to women and children. She successfully fought to have women included in federally-funded health research, and advocated for greater awareness of issues directly related to women's health, including breast cancer and women's heart health. She is a founder and past chair of the National Women's Health Resource Center and the Children's Inn at the National Institutes of Health (NIH). She has served on numerous boards related to women's issues including the advisory boards for the NIH Panel for Women's Research, the Michigan Women's Economic Club, the Susan G. Komen Foundation, and the board of the Michigan Women's Foundation. She was a co-founder of both the first Race for the Cures in Michigan and in Washington, D.C.

Debbie has led a number of efforts and initiatives related to young people and education stemming from her role as a WSU Governor and co-chair of the Children's Leadership Council, a business-led advocacy group that promotes investment in early childhood education. She chaired the Michigan Infant Mortality Task Force, the Baby Your Baby public education campaign that reduced infant mortality rates in Michigan, and has served on the board of Michigan's Children, the only statewide independent voice working to ensure that public policies are made in the best interest of children from cradle to career. She was appointed by Michigan Governor Jennifer Granholm to serve on the Early Childhood Investment Corporation and the Cherry Commission on Higher Education and Economic Growth.

Much of Debbie's recent work has been focused on ethical issues and social responsibility as they relate to government and business. She co-chaired One United Michigan, which sought to preserve and support programs that ensure equal opportunity in Michigan. She chairs the Metropolitan Affairs Coalition, a statewide organization that brings business, labor and government together to find commonality on issues. She continues to serve on the Parade Company board of directors of which she is past chair, where she helped save America's Thanksgiving Parade, an important Detroit tradition. A known "bridge-builder," she continues to promote and lead efforts toward greater understanding among people of differing points of views and backgrounds.

Debbie is a respected voice in Michigan. She co-hosted Detroit Public Television's "Am I Right," regularly served as a panelist on "Flashpoint," a public affairs program on WDIV-TV4 Detroit, and was named one of the 100 Most Influential Women in Michigan by Crain's Detroit Business.

Debbie resides in Dearborn. She holds both a B.S.F.S. in Foreign Services and an M.S. in Liberal Studies from Georgetown University.

Rachel Dolin

Rachel Dolin, Ph.D., is Democratic Professional Staff with the Committee on Ways and Means, Subcommittee on Health. Dolin_head shot She is the principle author of "Under-Enforced and Over-Prescribed." Previously, Dr. Dolin was a 2017 David A. Winston Health Policy Fellow. Previously still, she was a National Science Foundation Graduate Research Fellow from 2013-2017. Prior to her doctoral work she was employed as researcher for L&M Policy Research in Washington, D.C. Her work has been featured on NPR, in Health Affairs and in other peer-reviewed journals. Dr. Dolin received her B.A., magna cum laude, in Political Science and History from Tufts University and completed her PhD in Health Policy and Management at the Gillings School of Global Public Health at the University of North Carolina at Chapel Hill.



Tim Engelhardt

Tim Engelhardt is the Director for the CMS Medicare-Medicaid Coordination Office. The Office was established under the Affordable Care Act to improve services for individuals dually eligible for Medicaid and Medicare. Prior to joining CMS in 2010, Tim was a consultant with The Lewin Group, where he supported a variety of health and long term care initiatives for federal, state, and local government agencies. Tim previously served as the Deputy Director for Long Term Care Financing at the Maryland Department of Health and Mental Hygiene (the state Medicaid agency). Tim received a BA in Sociology from the University of Notre Dame and an MHS from the Johns Hopkins School of Public Health

Peter Fitzgerald

Peter Fitzgerald is the Executive Vice President for Policy and Strategy at the National PACE Association. In this position, Peter guides the association's policy and advocacy efforts, at the federal and state level, to support its strategic priorities. Peter leads the PACE 2.0 initiative to expand access to and use of PACE nationally. Before his current position at NPA, Peter served as the Senior Vice President for Integrated Care Strategies at Volunteers of America, where he was responsible for the planning and development of new PACE programs nationally.

Earlier experiences supporting long term care providers and managed care organizations have contributed to his perspective on how PACE and other capitated models can integrate and improve care for high-need, high-cost populations.

Peter has a Masters of Science in Health Care Planning and Finance from the London School of Economics and the London School of Hygiene and Tropical Medicine. He earned his Bachelor's degree in Public Policy from the College of William and Mary.

Nils Franco

Nils Franco researches health economics issues for Altarum's Center for Eldercare Improvement. In the role, he conducts economic modeling and data projects about complex medical and social service needs. Select research projects at Altarum include a nationwide analysis of full Medicare datasets to target and evaluate Eldercare interventions; federal research on PACE's performance during the Covid-19 pandemic; and a review of the return on investments to address the social determinants of health. Advisory projects include consulting to develop a pilot integrated care delivery model, and data-driven strategy advising for a philanthropy, focusing on drivers of national health spending. In former roles, Franco has studied the intersection of Part D coverage and self-care disability, for the National Bureau of Economic Research; and he has studied the Medicare Innovation Center's peer-learning programs, on contract with the Centers for Medicare & Medicaid Services.

Jade Gong

Jade Gong, MBA, RN, is the Chief Executive Officer (CEO) of Jade Gong & Associates (JGA). She is a strategic advisor to organizations seeking to advance innovative models of senior care. With over 30 years of experience at the intersection of strategy, management, and policy, Jade brings strategic insight into integrated models of senior care, strong operational knowledge of post-acute and long-term care programs and deep expertise in Medicare and Medicaid payment policy.



Jade is one of the nation's leading experts in the growth and management of Program of All-Inclusive Care for the Elderly (PACE) programs. She is very active in national organizations advancing quality care for seniors and currently serves on the Public Policy Committee of the American Geriatrics Society and the Public Policy Committee of the National PACE Association. She has also served on the CMS Technical Expert Panel for Development of PACE Quality Measures.

Prior to forming JGA, Jade has held senior positions at the National PACE Association (NPA), Health Dimensions Group (HDG), the American Health Care Association (AHCA) and the Lewin Group (now part of United Health Care/Optum). She began her career as a Registered Nurse at New York Hospital in the cardiothoracic ICU.

Jade received a Master of Business Administration from the Yale University School of Management and a Bachelor of Science in Nursing (cum laude) from New York University.

Katherine Hayes

Katherine Hayes is the director of health policy at the Bipartisan Policy Center. At BPC her work has focused on health care reform, chronic illness, and long-term care. Prior to joining BPC, Hayes held the position of associate research professor in the department of health policy at the George Washington University, School of Public Health and Health Services. Her primary areas of research included public and private health insurance coverage, health care reimbursement and financing, and the integration of Medicare and Medicaid services. She taught graduate-level courses in federal advocacy, policymaking, and the federal budget process.

Her government experience includes serving as health policy advisor to members of the Senate and the House of Representatives in both political parties. Her accomplishments as policy adviser include enactment of legislation to establish Federally Qualified Health Centers, severing the link between Medicaid and welfare, and enactment of legislation creating the first state option to expand home and community-based services under the Medicaid program. Hayes also served as a program consultant for the State of Missouri Medicaid agency, and as health and education policy advisor for the State of Texas, Office of State-Federal Relations.

Hayes' private sector experience includes vice president of health policy at Jennings Policy Strategies, Inc., legal practice as a member of the health and legislative practice groups at Hogan & Hartson, LLP (now Hogan Lovells), policy director for two large Catholic health systems, and policy director for Cardinal Glennon Children's Hospital.

She received a Bachelor of Arts degree in international studies from the University of North Carolina at Chapel Hill and a Juris Doctor from the American University Washington College of Law. She is a member of the District of Columbia Bar.

Tim Huebner

Tim Huebner has been with the Office of Congresswoman Debbie Dingell for more than 5 years and currently serves as a Senior Legislative Assistant, where he handles the Congresswoman's health care portfolio. In this capacity, he has helped lead the Congresswoman's successful efforts to improve access to long-term care and home and community-based services, most recently assisting in securing \$12.7 billion in dedicated funding for Medicaid home and community-based services in the American Rescue Plan Act. A Michigan native, Tim graduated from the University of Michigan in 2014 with a B.S. in Economics and German.



Samantha Koehler

Samantha Koehler is Policy Advisor for the U.S. Senate Special Committee on Aging, serving as senior policy aide under Chairman Senator Bob Casey. Her current work focuses on the intersection of aging and health policy, including aging direct services, rural health, long-term care, and Medicare access and affordability. Prior to joining the federal government Samantha was a direct practice social worker. As a care manager for older adults, she focused on long-term care planning and access to health and social services. Samantha has Master of Social Work and Master of Public Health degrees from the University of Michigan.

Scott LaRue

Scott LaRue was named president and chief executive officer of ArchCare, the non-profit healthcare system of the Archdiocese of New York, in March 2011.

Under LaRue's leadership, ArchCare has grown from a provider of institutional nursing home care for the frail elderly into one of the nation's largest and most dynamic Catholic healthcare ministries. Every day, ArchCare serves more than 9,000 people of all faiths, many of limited financial means, through a continuum of home- and community-based and residential care programs that includes six skilled nursing and rehabilitation centers, health plans, home care, assisted living, hospice and palliative care, and specialized care for individuals with HIV/AIDS, Huntington's disease, intellectual and developmental disabilities and other complex health and social needs.

As CEO, LaRue led the expansion of ArchCare's acclaimed Program of All-inclusive Care for the Elderly, ArchCare Senior Life, from a single site in Harlem to a network of seven PACE centers across New York City and Westchester. Over the years, ArchCare Senior Life has been a pioneer in adapting the PACE model of care to meet the special medical, social and other challenges of seniors with intellectual and development disabilities, enabling them to live full and active lives in the community, closer to the people they love. And a multidisciplinary team of physicians, nurses and social workers from ArchCare Senior Life helps dozens of retired priests stay healthy and physically active in a unique congregate setting on the campus of Fordham University in the Bronx.

Active in a wide range of industry and professional organizations, LaRue currently serves as chair of the New York State PACE Alliance and is an active member of the New York State Public Health and Health Planning Council.

Grace Li

Grace Li, CEO of On Lok, oversees a family of non-profit organizations that has served vulnerable seniors for 50 years. She joined On Lok in 2001 and served in a variety of leadership positions, including leading the growth and expansion of On Lok PACE (Program of All-Inclusive Care for the Elderly). She was named CEO in 2016.

On Lok created the prototype for the PACE model of care and currently cares for over 1,650 frail seniors in the San Francisco Bay Area. On Lok also operates On Lok 30th Street Senior Center, the largest multi-purpose senior center in San Francisco, providing a range of health and wellness programs, social interaction, nutritious meals, education and case management to support the wellbeing of active older adults. This summer, On Lok will launch a new Adult Day Program targeted to serve LGBTQ+ seniors, co-designed in partnership with Openhouse and with the LGBTQ+ community to address many of the critical issues and cultural sensitivities for this community including access to much-needed aging services. On Lok continues to build on its history and expertise in both creating innovative models of care and serving diverse senior communities through integrated health and social



services as a trusted partner in its communities.

Grace serves on the boards of directors of the National PACE Association, Eden Housing, Inc., and NICOS Chinese Health Coalition. She holds a Master of Health Administration from the University of North Carolina and Bachelor of Arts in Economics from the University of Florida.

Sonja Love Felton

Sonja Love Felton is Executive Director of Huron Valley PACE, Ypsilanti, MI. Sonja joined Huron Valley PACE in 2014 and has held the positions of Medical Social Worker, Medical Social Work Manager, and Center Director.

Sonja earned her Bachelor of Science in Criminal Justice from East Carolina University. As a Patricia Robert Harris Fellow, she received her Master of Public Administration from North Carolina State University and later attended the University of Michigan's School of Social Work as a McGregor Fellow in Geriatric Social Work receiving her Masters in Social Work.

Joanne Lynn

Dr. Joanne Lynn is an experienced geriatrician, educator, quality improvement coach, and researcher. She works half-time with Representative Tom Suozzi as a Health & Aging Policy Fellow and half-time with Altarum, doing data production describing eldercare in counties and evaluating how PACE programs responded to COVID-19. She was one of the first hospice physicians, a tenured professor at Dartmouth and at George Washington, a medical officer in the Center for Clinical Standards and Policy at CMS, and the Director of the Bureau for Cancer and Chronic Disease in the public health office for Washington DC. Joanne has published 300 professional articles and 80 books and chapters, as well as dozens of white papers, court briefs, and guidelines. In addition to her MD degree, she has a Masters in Quantitative Clinical Sciences and a Masters in Ethics and Public Policy. She is a Member of the National Academy of Medicine, a Master in the American College of Physicians, a Fellow of the Hastings Center and the American Geriatrics Society, and a Member of the National Academy of Social Insurance. Her book on long-term care reform, *MediCaring Communities*, uses PACE as the example of how to anchor reforms.

Richard Martin

Richard Martin, MD, is Chief Medical Officer for the Keystone Accountable Care Organization. He also serves as Medical Director for LIFE Geisinger, a program with specialized services designed to support seniors in living independently. Dr. Martin is also the Medical Director of Convenient Care, Geisinger's urgent care services. He is a family physician and primary care doctor with more than 30 years of experience.

Dr. Martin received his medical degree from Jefferson Medical College in Philadelphia. He completed his residency in Family Medicine at Geisinger Medical Center, is certified by the American Board of Family Medicine and is a Fellow of the American Academy of Family Practice.

Dr. Martin has also served as Associate Chief Medical Officer for Population Health at Geisinger and as Geisinger's systemwide Chief Medical Officer for Care Continuum, and as Department Director for Community Medicine. In these roles, he has been responsible for initiatives in value re-engineering of the Care Continuum and other population health initiatives at Geisinger, including primary care delivery transformation and post-acute



efficiencies.

Additionally, he partners with the leadership of Geisinger Health Plan on systemwide population health delivery, with a primary focus on improving service and value and increasing the connectivity between payor and provider in the continuum of care. Dr. Martin has coordinated population health activities across 22 counties in central and northeast Pennsylvania for Geisinger. He also serves as a subject matter expert for patient-centered medical homes, practice transformation and analytical redesign strategies for xG Health Solutions. Dr. Martin is nationally recognized for his expertise on the topics of patient-centered medical homes and primary care practice redesign.

Anne Montgomery

Anne Montgomery, M.S., is Director at Altarum's Center for Eldercare Improvement, where she oversees a multi-faceted program of quality improvement research, policy analysis and advocacy aimed at coordination of medical care and long-term care for a fast-growing population of older adults. Montgomery has three decades of policy experience working on Medicare, Medicaid and related programs, including nursing home reform, PACE expansion and a broad portfolio of work focusing on long-term services and supports.

Prior to joining Altarum in 2013 as an analyst, Montgomery served as a Senior Advisor for the U.S. Senate Special Committee on Aging, where she developed a portfolio of hearings and bills enacted as part of the Affordable Care Act. These reforms focused on: upgrading quality protocols and tightening accountability in the nursing home sector; expanding options for states to offer home and community-based services in their Medicaid programs; improving eldercare competence across the workforce; modernizing state background check systems for individuals working in long-term care settings; and designing infrastructure to standardize assessment processes, HCBS eligibility systems, and conflict-free case management protocols in Medicaid. Montgomery has also served as an analyst for the House Ways & Means Committee, the Government Accountability Office and the Alliance for Health Policy in Washington, D.C.

Montgomery was an Atlantic Fellow in Public Policy in 2001-2002 in London, where she undertook comparative policy analysis of the role of family caregivers in the development of long-term care in the UK and the U.S. Montgomery started her career as a health and science journalist covering the National Institutes of Health and Congress. She is a member of the National Academy of Social Insurance, Academy Health and the American Society on Aging. She has an M.S. from Columbia University and a B.A. from the University of Virginia, and has taken gerontology coursework at Johns Hopkins University.

Mary Naber

Mary Naber is president and chief executive officer of The Center for Senior Independence. The center is the provider of the Program for the All Inclusive Care of the Elderly or PACE, serving qualified seniors across metro Detroit. Naber, of Grosse Pointe Park, comes to CSI with an extensive career in health care executive leadership. She most recently served as president of her own management consulting firm. Previously, Naber held multiple senior executive roles including chief administrative officer for St. John Providence and Ascension's Michigan market.

Ms. Naber holds active affiliations with numerous professional and community organizations, including Inforum, American College of Healthcare Executives, Detroit Cristo Rey President's Advisory Board, SuccessMile



Academy, Children’s Center of Detroit Board Committee and SHRM/ASHHRA. She received an MBA from the University of Michigan-Dearborn, a Bachelor of Art in psychology and business from Oakland University and is a graduate of Leadership Detroit Class XXXII.

Rob Schreiber

Rob Scheiber is Vice President and Medical Director, SummitEldercare PACE at Fallon Health. At Fallon, Dr. Schreiber is responsible for supervising the medical care delivery of the 1,220 participants enrolled in the organization’s six PACE locations in Massachusetts—known as Summit ElderCare™—and its Fallon Health Weinberg-PACE in New York. The primary goal of PACE is to ensure that adults age 55 and older age in place—or live as independently and safely as possible in their own homes.

Prior to joining Fallon, Dr. Schreiber was Medical Director of the Healthy Living Center of Excellence at Elder Services of the Merrimack Valley in Lawrence, MA as well as Medical Director of Hebrew SeniorLife and Kendall Corporation’s Vitalize 360 Program. Prior to this, he served as the Chief Medical Officer and Physician-in-Chief of Hebrew SeniorLife in Roslindale, Massachusetts. He has served as a clinical instructor in medicine at Harvard Medical School in Boston for 21 years and a Senior Leader for the Practice Change Leaders Program.

Dr. Schreiber earned his Doctor of Medicine degree from Hahnemann Medical College following the completion of his Bachelor of Arts in psychology and biology from Dartmouth College.

In addition to his current work at Fallon, Dr. Schreiber serves as Senior Medical Advisor of Elder Services of the Merrimack Valley in Lawrence, Massachusetts and an advisor for the National Association of Area Agencies on Aging. He is also a member of the Public Policy Committee of the American Geriatrics Society and a member of the Innovations Platform Advisory Committee for the Society of Post-Acute Care and Long-Term Care Medicine. He is active in numerous professional societies including the American Geriatrics Society, Gerontological Society of America, the Society for Post-Acute and Long-Term Care Medicine, Massachusetts Medical Society and American Society on Aging. Dr. Schreiber is a nationally recognized expert on integration of community-based services into medical care delivery systems and is regularly sought after for teaching and presenting to students and peers on regional, national and international levels.

Sarah Slocum

As Deputy Director of Altarum’s Center for Eldercare Improvement, Ms. Slocum strives to improve the quality of life and care for frail elders living with disability, in particular, expanding access to PACE and other community-based options. Prior to joining Altarum in 2016, she served 13 years as Michigan’s State Long Term Care Ombudsman, leading advocacy for Michigan citizens living in long term care facilities. She has led policy change efforts in the state Medicaid program, long term care regulations, the Certificate of Need program, and with the Michigan legislature. Ms. Slocum has testified on nursing home quality before the U.S. Senate Special Committee on Aging. She has served as Director of the Michigan Medicare/Medicaid Assistance Program and has worked at AARP Michigan, focusing on long term care policy. She is Chair of the Michigan Disability Rights Coalition Board of Directors and Chair of the National Consumer Voice for Quality Long Term Care Leadership Council. She holds a MA in Bioethics from Michigan State University College of Human Medicine.

Susan Ryan



Susan Ryan, Senior Director of The Green House Project, is a leader in the strategic development of innovative thinking and cultural paradigm shifts. With international speaking and project management experience, she has served as an integral part of The Green House Project for over 12 years and has led the team through key transitions. In the quest for quality long-term care environments that are accessible and affordable to all, Susan has sought to leverage lessons learned from research conducted on the Green House model to develop protocols and metrics to ensure growth and sustainability. A social entrepreneur with a passion for improving quality of life for elders and those working closest to them, she offers a unique combination of skills in Nursing, Gerontology, Alzheimer's and Dementia, and strategic marketing.

Susan has a background in nursing, with over 30 years of experience serving elders in a variety of settings across the continuum of care. She has been featured as a speaker many times at LeadingAge, The Pioneer Network and other high-profile conferences.

Nora Super

Nora Super is the senior director of the Milken Institute Center for the Future of Aging and the executive director of the Milken Institute Alliance to Improve Dementia Care. Launched in 2020, the Alliance to Improve Dementia Care seeks to transform and improve the complex health and long-term care systems that people at risk for and living with dementia must navigate. Super is a respected thought leader, frequent speaker, and prolific writer on healthy longevity and the economic and social impact of global population aging. From 2014 to 2016, Super served as the executive director of the White House Conference on Aging, where she received wide recognition for her nationwide efforts to improve the lives of older Americans. She has also held leadership roles at the US Department of Health and Human Services, AARP, Kaiser Permanente, and the National Association of Area Agencies on Aging.

Cheryl Wilson

Cheryl Wilson has worked in the healthcare field for over 40 years. She has been Chief Executive Officer of St. Paul's Senior Services since 1990 and has been responsible for creating and providing many innovative services and programs for the communities throughout San Diego County. Her previous experience has been a broad spectrum of caring for Children, Seniors and also teaching. She was pediatric clinic supervisor for Multi-Specialty Group; taught nursing administration for the R.N.C. examination for Med-Ed and American Nurses College and nursing students in New Guinea; and worked in acute care hospitals as a critical care/operating room nurse. As a consultant, she has designed and built, opened and operated skilled nursing facilities, surgical centers, retirement communities, and other programs and services to serve community health care needs.

She is an active member of CalPACE, the National PACE Association, LeadingAge (National), LeadingAge California, the Institute for Senior Living, and is a board member of Global Ageing Network (formerly, IASHA). She is a board member of the Doris A. Howell Foundation for Women's Health Research, the founder and chair of the San Diego Senior Alliance, a member of the Coordinated Care Initiative (CCI)/Cal MediConnect Advisory Committee for the County of San Diego. She served as the Mayor's appointee to the Senior Affairs Advisory Board from 2006 - 2013, and has served on the Scripps Mercy Hospital Chula Vista Board of Advisors, and the Jewish Federation of San Diego County-Jewish Seniors Services Council.

Ms. Wilson is the recipient of many national, state and local awards both for her community work, and her work on



behalf of seniors. She received her RN at Prince Henry Nursing School in Australia, and her BA and MA from University of Redlands. She also is a Licensed Nursing Home Administrator.

Maria Zamora

Maria Zamora became CEO of Center for Elders' Independence in March 2021, bringing more than 24 years of experience in the healthcare and insurance industries. She has held executive management positions in for-profit and not-for-profit organizations and has an extensive background in PACE (Program of All-inclusive Care for the Elderly).

Prior to joining CEI, Maria served as Vice President of Senior Care Services/PACE at AltaMed Health Services and she also was the Regional Executive Director for InnovAge, which operates PACE programs Southern California and several other states. She has cultivated strong community relationships related to her expertise in health care and senior services. She is Chair and Executive Committee member of the Board of Directors for National PACE Association (NPA). She also serves as Treasurer and Executive Committee member of the Board of Directors for California PACE Association (CalPACE).

Maria's commitment to the national PACE model of care serves her well as she guides CEI through its next phase of expansion and innovation. She holds a Master of Business Administration (MBA) from Webster University in St. Louis, MO, and a Bachelor of Science in Business Accounting from the University of Phoenix.